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Dear Sir,

I am writing this letter in recommendation of Michal Latacz, a mechanical engineer from Krakow, Poland who was chosen to enter Dassault's Passion for Innovation programme after showing the first prototype of his innovative ecological Kalmar project at the Brussels Eureka exhibition in 2007, where it won the gold medal and distinction prize. As a sponsor of the Passion for Innovation project CD-adapco supplied Michal with our STAR-CCM+ simulation software.

We were delighted to be able to support this project. As a company our principle objectives are increased innovation, through providing a constant stream of engineering data to guide the design process, and cost reduction, by reducing the need for expensive physical prototypes. The Kalmar is a great example of a truly innovative project that would not have been possible without in depth engineering simulation.

By using advanced simulation technology Mr Latacz has been able to demonstrate the feasibility of his innovative Kalmar prototype and, with adequate funding, could make the project into a successful commercial reality.

Yours faithfully

A handwritten signature in black ink, appearing to read "S. Ferguson", with a long horizontal flourish extending to the right.

Stephen Ferguson

**Head of Communications CD-adapco**  
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